



*Universal Service and ICC Reform
Workshop #3*

*Defining the Federal/State
Partnership in a Broadband World*

Wednesday, May 18, 2011

10:00 AM

Thompson Center at the University of Nebraska at Omaha
Bootstrapper Hall
6705 Dodge Street, Omaha, NE 68186

10:00 a.m. - 10:30 a.m. Welcome Remarks

- Mignon Clyburn, Commissioner, Federal Communications Commission (Chair, Universal Service Federal/State Joint Board)
- Michael Copps, Commissioner, Federal Communications Commission
- Robert McDowell, Commissioner, Federal Communications Commission (via video)
- Anne Boyle, Commissioner, Nebraska Public Service Commission
- Larry Landis, Commissioner, Indiana Utility Regulatory Commission (State Chair, Federal/State Joint Conference on Advanced Services)
- John Burke, Board Member, Vermont Public Service Board

10:30 a.m. - 12:00 p.m.

Panel: The Evolution of the State/Federal Partnership in a Broadband World

Participants:

Moderator: Alex Minard, Attorney Advisor, Telecommunications Access Policy Division, Wireline Competition Bureau

- Peter Bluhm, Consultant, Rolka, Loube, Saltzer Associates (co-author of NRRI's "Carriers of Last Resort: Updating a Traditional Doctrine")
- Doug Garrett, Regional Vice President, Regulatory Affairs, West Region, Cox Communications, Inc.
- Tom Conry, General Manager, Farmers Mutual Cooperative Telephone Company
- Teri Ohta, Senior Corporate Counsel, T-Mobile
- Edward Krachmer, Director & Regulatory Counsel, Windstream

12:00 p.m. – 1:30 p.m. Lunch

1:30 p.m. - 2:45 p.m.

Panel: State and Federal Roles in ICC Reform

Participants:

Moderator: Sharon Gillett, Chief, Wireline Competition Bureau, FCC

- Hank Hultquist, Vice President, Federal Regulatory, AT&T
- Ken Pfister, Vice President Strategic Policy, Great Plains Communications

- Kathleen Abernathy, Chief Legal Officer and Executive Vice President, Regulatory and Government Affairs and Public Affairs, Frontier Communications, Inc.
- Rich Morris, Senior Counsel, Federal and State Government Affairs, Sprint

2:45 p.m. – 3:00 p.m. Break

3:00 p.m. – 4:30 p.m.

Panel: Targeting Support & Transitioning to the Long Term Connect America Fund

Participants:

Moderator: Carol Matthey, Deputy Chief, Wireline Competition Bureau

- Jeff Lanning, Director Federal Regulatory, CenturyLink
- Kevin Hess, Senior Vice President of Government and Regulatory Affairs, TDS Telecommunications Corp.
- Wendy Fast, Owner, Consolidated Telephone Company
- Jim Kohler, Deputy Director, Enterprise Technology Services, State of Alaska
- Lisa Scalpone, General Counsel, ViaSat/WildBlue
- Johnie Johnson, President & CEO, Nex-Tech Wireless

4:30 p.m. – 4:45 p.m. Break

4:45 p.m. – 6:00 p.m.

Consumer Discussion and Public Forum

Opening Remarks Provided by FCC Chairman Julius Genachowski

Participants:

Moderators: Sharon Gillett and Roger Goldblatt, Associate Bureau Chief, Consumer & Governmental Affairs Bureau, FCC

- Linda Rice
- Lazaro Spindola, Director of the Mexican-American Commission
- Mike Arnold, President of Communications Workers of America (CWA) Local 7470
- General Public
- Federal and state commissioners



Julius Genachowski
Chairman, Federal Communications Commission

Chairman Genachowski has two decades of experience in public service and the private sector. Prior to his appointment as FCC Chairman, he spent more than a decade working in the technology and media industries as an executive, entrepreneur, and board member. He was a senior executive at IAC/InterActiveCorp, a Fortune 500 company, serving as Chief of Business Operations and, before that, General Counsel. He co-founded the technology incubator LaunchBox Digital, and he was a Special Advisor at the private equity firm General Atlantic. Genachowski's public service spans broadly across government. His confirmation as FCC Chairman returned him to the agency where, from 1994 until 1997, he served as Chief Counsel to Chairman Reed Hundt, and, before that, as Special Counsel to then-FCC General Counsel (later Chairman) William Kennard. Previously, he was a law clerk at the U.S. Supreme Court for Justice David Souter and Justice William J. Brennan, Jr. (ret.), and the U.S. Court of Appeals for the D.C. Circuit for Chief Judge Abner Mikva. Genachowski also worked in Congress for then-U.S. Representative (now Senator) Charles E. Schumer (D-N.Y.), and on the staff of the House select committee investigating the Iran-Contra Affair. He was nominated by President Obama in March 2009, and confirmed by the Senate in June 2009.



Mignon Clyburn
Commissioner, Federal Communications Commission

Mignon Clyburn was nominated for a seat on the Federal Communications Commission by President Barack Obama on June 25, 2009. She was unanimously confirmed by the United States Senate on July 24, 2009, and sworn-in as Commissioner on August 3, 2009.



Michael J. Copps
Commissioner, Federal Communications Commission

Michael J. Copps joined the FCC on May 31, 2001 and was sworn in for his second term in December 2005. Copps served until January 2001 as Assistant Secretary of Commerce for Trade Development at the U.S. Department of Commerce, where he was previously Deputy Assistant Secretary of Commerce for Basic Industries. Copps came to Washington in 1970, joining the staff of Senator Ernest Hollings (D-SC) and serving for over a dozen years as Chief of Staff. He has also held positions at a Fortune 500 company and at a major trade association. Before coming to Washington, Copps was a professor of U.S. History at Loyola University of the South. Copps received a B.A. from Wofford College and earned a Ph.D. from the University of North Carolina at Chapel Hill.



Robert M. McDowell
Commissioner, Federal Communications Commission

Robert M. McDowell was first appointed to a seat on the Federal Communications Commission by President George W. Bush and unanimously confirmed by the Senate in 2006. When he was reappointed to the Commission on June 2, 2009, Commissioner McDowell became the first Republican to be appointed to an independent agency by President Barack Obama. He was unanimously confirmed by the Senate on June 25, 2009.



Anne Boyle

Commissioner, Nebraska Public Service Commission

Commissioner Anne Boyle was elected to the Nebraska Public Service Commission, November, 1996, re-elected in 2002 and 2008. She is the only woman elected to serve the 100-year-old Commission and, currently, is the only woman state constitutional officer in Nebraska. She is a member and past President of the Mid-America Regulatory

Commissioners (MARC); a member of the National Association of Regulatory Utility Commissioners (NARUC) and serves on its Committees on Telecommunications and Consumer Affairs, and is a member of the Universal Service Federal-State Joint Board. In addition, she formerly served on the Boards of Directors for NARUC, the Universal Service Administrative Company (USAC) and the North American Numbering Council (NANC). She is past chair of the NARUC Consumer Affairs Committee and Vice-Chair of the Regional Oversight Committee (ROC), comprised of 14 state regulators in the Qwest territory. She is also a past member of the state Nebraska Broadband Task Force, 2-1-1 Steering Committee, Nebraska Transit and Rail Advisory Council (N-TRAC), Nebraska Information and Technology Commission (NITC) and the Omaha City Charter Review Committee. She served as State Chair of the Nebraska Democratic Party from June, 1998, to May, 2001.



Larry Landis

Commissioner, Indiana Utility Regulatory Commission (State Chair, Federal/State Joint Conference on Advanced Services)

After 30 years in the private sector, Larry Landis was appointed to the IURC 8 years ago by the late Governor Frank O'Bannon, and to subsequent full terms by former Governor Joe Kernan and Governor Mitch Daniels. At the national level, he has

advocated for Indiana's light regulatory touch, for even-handed regulation, for technological neutrality, and for pro-competitive policies in communications. He has been a member of both the Federal-State Joint Board on Universal Service and the Federal-State Joint Conference on Advanced Telecommunications Services since 2005, and is State Chair of the 706 Joint Conference. He was recently re-elected to a second term as an at-large member of the NARUC Board of Directors. Landis is also involved in financial issues. He co-chairs the IURC's Financial Taskforce, created in the wake of the market collapse in 2008-09; and is currently Chair of the Advisory Board of the Financial Research Institute at the University of Missouri's Tresslake School of Business. He is also a member of SURFA, the Society of Utility and Regulatory Financial Analysts.



John Burke

Board Member, Vermont Public Service Board

Assumed Commissionership February 2001; current term ends February 2015. Dartmouth College (BA, Religious Philosophy), Boston University School of Law (JD) Private law practice, adjunct Professor at Castleton State College, adjunct Professor at Vermont Law School. NARUC Committees: Chair of

Committee on Telecommunications, Washington Action Program; Chair of Ad Hoc Committee on National Wireless Consumer Protection Standards; Chair of Ad Hoc Committee on Special Access; Chair of Federal Regulations Sub Committee; Member of Universal Services Fund Joint Board; Member of Separations Joint Board.

Alex Minard

Attorney Advisor, Telecommunications Access Policy Division, Wireline Competition Bureau

Alexander Minard is an attorney advisor in the Telecommunications Access Policy Division of the FCC's Wireline Competition Bureau, and works on high-cost universal service issues. He previously was legal counsel to the Wireline Competition Bureau chief from 2008-2010. Minard has been at the FCC since 2005.



Peter Bluhm

**Consultant, Rolka, Loube, Saltzer Associates
(co-author of NRRI's "Carriers of Last Resort:
Updating a Traditional Doctrine")**

Peter Bluhm is the Consultant for Rolka, Loube, Saltzer Associates where he provides advice on telecommunications issues, primarily to state utility commissions. Previously, Peter served as the Principal for Telecommunications at the National Regulatory Research Institute. While at NRRI he wrote major studies on special access, state carrier of last resort policies, and state universal service programs. Before NRRI, Peter served as the Policy Director for the Vermont Public Service Board, where he represented the Board in the Vermont Legislature and oversaw the Vermont Universal Service Fund. A lawyer, Peter also represented Vermont in federal litigation involving state regulation of cell phones and federal universal service programs. Peter served for over a decade on the NARUC Staff Subcommittee on Telecommunications and headed the Federal Legislation staff subgroup. He also participated in NARUC efforts to facilitate reform of intercarrier compensation and served as a staff member of both the Federal-State Joint Board on Universal

Service and the Federal-State Joint Board on Separations. Within Vermont state government, Peter has previously worked in other capacities, including Deputy Secretary of the Vermont Agency of Administration, General Counsel to the Vermont State Board of Education, Draftsman for the Vermont Legislative Council, and Assistant Attorney General. Peter is a Past-President of the Vermont School Boards Association. He holds a law degree from Albany Law School and a Master of Public Administration degree from the State University of New York at Albany.



Doug Garrett

Regional Vice President, Regulatory Affairs, West Region, Cox Communications, Inc.

Doug is Vice President, Regulatory Affairs - Western Region for Cox Communications. Doug and his team are responsible for managing the company's relationships with telecommunications regulators and service providers in several Western and Mid-Western states, and developing policies and advocacy consistent with the company's vision of being the most trusted provider of communications and entertainment services in America. Doug has been actively involved in the lengthy telecommunications industry policy debates over intercarrier compensation and universal for longer than he cares to admit. Prior to joining Cox in 2001, Doug spent more than 20 years in the telecommunications industry including two small facilities-based CLECs formed after the passage of the '96 Act and in various Network Operations, Planning, Regulatory and Marketing positions with Pacific Bell (now AT&T). Doug is a life-long San Francisco Bay Area resident and a graduate of St. Mary's College of California. Doug currently serves on the board of directors of the California Cable and Telecommunications Association.



Tom Conry

General Manager, Farmers Mutual Cooperative Telephone Company

28 years of Telecommunications experience in Iowa Independent Telephone Companies in all aspects of Telecommunication service offerings. Served 9 years on the Rural Iowa Independent Telephone Association Board of Directors and served as President, 6 years on The Iowa Telephone Association Board of Directors. Has served on numerous committees for both Associations, USF, Industry, Convention, CATV, Golf; currently serving on the Industry Committee and Universal Service subgroup for NTCA.

Teri Ohta**Senior Corporate Counsel, T-Mobile**

Teri Ohta is Senior Corporate Counsel in T-Mobile's State Government Affairs group and is based in Bellevue, Washington. Teri is responsible for managing all aspects of T-Mobile's regulatory activities before State Public Utilities Commissions in eighteen states in the West and Central regions. She has appeared on behalf of T-Mobile in numerous state regulatory proceedings and other matters throughout the region. Prior to joining T-Mobile in 2004, Teri was a partner in the Government and Regulatory Affairs group of the Honolulu law firm Watanabe, Ing, Kawashima and Komeiji LLP (now known as Watanabe Ing). She holds a Bachelor of Arts degree from Wheaton College, a Masters in Public Administration from the University of Southern California, and a Juris Doctorate from the University of Hawaii law school.

Edward Krachmer**Director & Regulatory Counsel, Windstream**

Edward Krachmer serves as Director & Regulatory Counsel at Windstream Communications in Little Rock, Arkansas, where he provides legal support on a variety of federal and state regulatory matters, as well as on related commercial arrangements. Prior to joining Windstream, Ed managed federal and state regulatory advocacy and compliance at Iowa Telecom. From 1996-1999, Ed worked at the Federal Communications Commission in the Common Carrier Bureau's Competitive Pricing Division implementing the competitive provisions of the 1996 Telecom Act. Ed's experience also includes serving as in-house counsel at a national competitive telecommunications provider, an associate in Washington, DC office of what is now K&L Gates, and in the legislative group of CTIA-The Wireless Association®. Ed earned his A.B., with distinction, from the University of Michigan and J.D. from Northwestern University.

**Sharon Gillett****Chief, Wireline Competition Bureau, FCC**

Sharon Gillett is Chief of the Federal Communications Commission's Wireline Competition Bureau. Prior to joining the Commission, Ms. Gillett served as the Director of the Massachusetts Broadband Institute and previously headed the Massachusetts Department of Telecommunications and Cable. From 1995-2006, Ms. Gillett was at the Massachusetts Institute of Technology (MIT), where she engaged in academic research, program management, and teaching focused on Internet and

Telecommunications Policy, with a particular focus on broadband. She is a former software engineer and manager at Thinking Machines Corp. and BBN Communications Corp, where she worked on ARPANET computer networking technology.



Hank Hultquist

Vice President, Federal Regulatory, AT&T

Hank joined AT&T in 2004. He represents AT&T at the Federal Communications Commission on a number of issues including broadband and Internet policy, video and media policy, intercarrier compensation, and universal service. He is a member of the Board of Directors and of the Wireless Communications Association International and serves on the North American Numbering Council. Prior to joining AT&T,

he was with MCI for eight years. Hank is a graduate of the George Mason University School of Law and the Georgetown University School of Foreign Service.



Ken Pfister

Vice President Strategic Policy, Great Plains Communications

Ken Pfister is Vice President-Strategic Policy for Great Plains Communications, a Nebraska-owned diversified communications company that provides local telephone, cable television, long distance and broadband services to customers across rural Nebraska. He is responsible for Great Plains' strategy and policies on intercarrier compensation,

interconnection, universal service and other regulatory issues. Pfister serves on Great Plains' executive staff and has been with the company since 2000. Pfister has almost 25 years' experience in the telecommunications industry. Before joining Great Plains, he was president of Telec Consulting Resources in Omaha. Prior to that, he held various positions with AT&T, most recently as assistant vice president of regulatory affairs in Ohio. Pfister represents Great Plains on various state and national industry organizations. He has a master's degree from Michigan State University and a bachelor's degree from the University of Wisconsin-Madison, both in journalism.



Kathleen Abernathy

Chief Legal Officer and Executive Vice President, Regulatory and Government Affairs and Public Affairs, Frontier Communications, Inc.

Kathleen Abernathy is Chief Legal Officer and Executive Vice President, Regulatory and Government Affairs and Public Affairs at Frontier Communications, Inc. Along with leading the company's law department, Ms. Abernathy oversees risk management and compliance efforts and is the senior policy executive responsible for the development of Frontier's public policy positions and advocacy at the local, state, and federal levels.

Prior to joining Frontier she was a Partner at Wilkinson Barker Knauer LLP, one of the nation's premier firms specializing in the practice of communications law, where she advised clients on a wide range of issues involving telecommunications and media regulation. Before that Ms. Abernathy served as a Commissioner with the Federal Communications Commission from 2001-2005. Additionally, she chaired the Federal-State Joint Board on Universal Service and participated as a U.S. representative in numerous international bilateral and multilateral negotiations, including the 2002 International Telecommunication Union (ITU) Plenipotentiary Conference and the 2003 ITU World Radiocommunications Conference. In addition, she was appointed by the ITU to chair the 2004 ITU Global Symposium for Regulators. Prior to joining the FCC, Ms. Abernathy was vice president for public policy at BroadBand Office Communications; a partner at her current firm, Wilkinson Barker Knauer; vice president for regulatory affairs at US West; and vice president for federal regulatory affairs at AirTouch Communications. Earlier in her career, she was legal advisor to two FCC commissioners and a special assistant to the agency's general counsel.

Rich Morris

Senior Counsel, Federal and State Government Affairs, Sprint

Rich began his telecommunications career with Northwestern Bell Telephone in 1978, joining AT&T at divestiture in 1983. In 1990 he joined Sprint, then known as United Telecommunications, where he has worked in the telecommunications policy, state and federal regulatory, interconnection negotiations and privacy areas. Rich graduated from the University of Utah with BA degrees in economics and business management and graduated Law School at Brigham Young University.

Carol Matthey

Deputy Chief, Wireline Competition Bureau

Carol Matthey was named Deputy Bureau Chief of the FCC's Wireline Competition Bureau in March 2010, responsible for overseeing all aspects of universal service. She previously served as a Senior Policy Advisor on the FCC's Omnibus Broadband Initiative, focusing on developing the universal service recommendations in the National Broadband Plan. She has over 25 years of experience developing telecommunications public policy and advising private sector clients on the intersection of business and regulation. Matthey was a director at Deloitte & Touche LLP from 2005-2009, providing consulting services to telecommunications and media clients, and private equity firms. She joined Deloitte in 2005 after a decade of government service at the FCC, including a prior tour as Deputy Bureau Chief of the Wireline Competition Bureau from 2000-2005. Previously, Matthey worked at the National Telecommunications and Information Administration, advising the Administration on communications policy and privacy issues.



Jeff Lanning

Director Federal Regulatory, CenturyLink

Jeff is Assistant Vice President of Federal Regulatory Affairs at CenturyLink, where he is responsible for developing and advocating company positions before the FCC and other federal agencies. Jeff also supports other federal advocacy and legal matters, and counsels the company's business units. Jeff was Director of Federal Regulatory Affairs at Embarq before that company was

acquired and became part of CenturyLink. Before joining Embarq, Jeff served as Associate General Counsel at USTelecom, Counsel at Wilmer Cutler Pickering Hale & Dorr (Washington, DC), Director of Business Development and Strategic Planning at Z-Tel Communications, Special Counsel and Attorney/Advisor at the Federal Communications Commission, and associate at Reboul, MacMurray, Hewitt, Maynard & Kristol (now Ropes & Gray, New York). Jeff earned an M.B.A. from The Wharton School, a J.D. from the University of Virginia School of Law, and a B.A. in Economics from the University of Virginia.



Kevin Hess

Senior Vice President of Government and Regulatory Affairs, TDS Telecommunications Corp.

Kevin Hess joined TDS Telecommunications Corp. (TDS) in 1984, and during his 27 year tenure with the company has held a variety of leadership positions, including director of access and settlements and vice president of Federal Affairs. In 2006, Kevin was named senior vice president of Government and Regulatory

Affairs for TDS. In his current role, Kevin oversees the governmental affairs activities for the Company, the primary focus of which is to represent the interests of TDS' operations in regulatory, legislative, judicial, industry, carrier relations, and public affairs matters at the state and national levels. In this capacity, he works closely with industry affiliated organizations, and meets frequently with regulatory groups, members of Congress and state legislatures to advance TDS' positions. Prior to joining TDS, Kevin spent eight years at an accounting and consulting firm specializing in providing local exchange carriers with audit, accounting, tax and regulatory expertise. Kevin is a certified public accountant. He earned a Bachelor of Business Administration in Accounting from the University of Wisconsin–Madison and a Master of Business Administration from the University of Tennessee.



Wendy Fast

Owner, Consolidated Telephone Company

Wendy Thompson Fast is President of Consolidated Companies, a rural, family-owned communications company. Consolidated provides service to 5,300 customers spread over an 8,900 square mile area in western Nebraska. Wendy has been involved in telephone compensation issues for nearly 30 years. Within Nebraska, she has been involved in numerous intercarrier compensation and USF issues. She helped develop the USF plan currently used in Nebraska. On the national level, she has chaired NECA's Industry Average Schedule Task Group for the past fourteen years. Wendy serves on NTCA's Industry Committee and served as chair for three years. Wendy was instrumental in the formation of the Alliance for Rational Intercarrier Compensation, or ARIC. After ARIC merged with EPG, she became a steering committee member of the Rural Alliance and was an active participant in the development of the Missoula Plan. As far as background, Wendy has a bachelor's degree in Industrial Engineering from the University of Nebraska, and an MBA from Vanderbilt University.

Jim Kohler

Deputy Director, Enterprise Technology Services, State of Alaska

Mr. Kohler is the Deputy Director of Enterprise Technology Services for the Alaska Department of Administration. For the past 13 years, Mr. Kohler has been directly engaged in the telecommunications, broadband, and IT management industry. For nine years he has been assisting a private wireless carrier build-out and managing the largest wireless service in Alaska. He has served as the State of Alaska Project Manager for the Alaska Land Mobile Radio System (ALMR) Consortium Project, a fully interoperable public safety wireless communication system serving all federal, Department of Defense, State and local public safety responder with 90% coverage of Alaska's population. Jim Kohler was Deputy Director of the State's Division responsible for delivering all telecommunications, broadband and IT infrastructure services to State agencies. He has also worked to support a working group within the Governor's office charged with oversight of all proposed FCC National Broadband Plan implementations within the State of Alaska.



Lisa Scalpone
General Counsel, ViaSat/WildBlue

Lisa Scalpone is Vice President and General Counsel of WildBlue Communications and also handles the company's government affairs. Lisa joined WildBlue as a start-up company in 2000 and has seen the company through to its present status as the nation's leading satellite broadband provider. Lisa's industry activities have raised satellite broadband's profile in both Colorado and at the federal level. In 2010, she was appointed by the Colorado Governor to the State's Broadband Council. She represented the industry at the NTIA Public Meetings in March 2009 and advocated for satellite broadband funding at the National League of Cities TV Town Hall program on broadband stimulus. She recently spoke on net neutrality at the Telecommunications Law conference in Denver in December 2009, and was a featured panelist at CTP's Future of Communications event in February 2010 and has appeared on RFD-TV on behalf of the company. Prior to joining WildBlue, she practiced antitrust and corporate law with McDermott, Will & Emery and clerked for a federal judge in Chicago. She graduated with a BS from the University of Illinois at Urbana-Champaign in 1991, and cum laude from Loyola University of Chicago School of Law in 1994.



Johnie Johnson,
President & CEO, Nex-Tech Wireless

Johnie Johnson serves as the President & Chief Executive Officer for Nex-Tech Wireless: a premiere regional wireless provider offering high-tech wireless solutions to residents in 44 counties of central and western Kansas. Mr. Johnson brings more than 21 years of wireless experience in operating and managing rural, regional and national wireless companies. Mr. Johnson has held positions with U.S. Cellular, Telecorp PCS, SunCom Wireless, AT&T Wireless and Mid-Missouri Cellular. Mr. Johnson serves on the Board of Directors for CTIA-The Wireless Association and CTIA-Small Operators Group (SMOPS). He serves on The Wireless Foundation Board of Directors and currently holds the title of Secretary & Treasurer. He served as the 2008-2009 President and Chairman of the Rural Cellular Association Board of Directors and currently serves as Secretary & Treasurer. In addition, he currently holds a seat on the Government & Regulatory Committee for the Rural Cellular Association. Mr. Johnson also was recognized by his industry peers and was awarded the Rural Cellular Association's 2009 Outstanding Achievement Award. On behalf of RCA and CTIA, Mr. Johnson testified before Congress in 2006 on matters relating to Universal Service Reform.

Many thanks to the University of Nebraska at Omaha's College of Information Science and Technology

About UNO's CIST:

The College of Information Science and Technology (IS&T) represents the joint efforts of the University of Nebraska, the State of Nebraska, and private industry to address the growing global needs for knowledgeable professionals in the area of Information Technology. The college is striving to develop areas of national prominence in bioinformatics, wireless networks/mobile computing, management information systems, information assurance, project management, decision support systems & visualization, collaboration science, theoretical and applied computing. The college mission is:

- To provide comprehensive up-to-date education of the highest quality in the various areas of information science and technology to individuals at the Metropolitan Omaha, state, national and international level.
- To engage in basic and applied research activities to be carried out by students and faculty of the college with collaboration of other University of Nebraska units as well as profit and non-profit organizations.
- To equip college graduates with the knowledge and expertise to contribute significantly to the work force and to continue to grow professionally.
- To partner with other university units in the development and utilization of information technology in teaching and service activities.
- To partner with local, state, national and international entities in the resolutions of information technology problems and issues.



