



OFFICE OF  
THE CHAIRMAN

FEDERAL COMMUNICATIONS COMMISSION  
WASHINGTON

December 20, 2017

Dr. Brian L. Talbott  
Executive Director Emeritus  
Association of Educational Services  
4031 FM 1463 Rd., Suite 40-282  
Katy, TX 77494

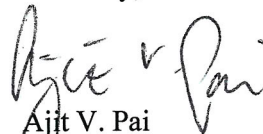
Dear Dr. Talbott,

I want to personally recognize your service and dedication to the Universal Service Administration Corporation's Board of Directors. Your hard work and leadership over the last two decades has been instrumental in promoting the mission of universal service, and in particular, your contributions to the USAC Board have been indispensable.

Since 1997, you've been a passionate advocate for USAC's mission of extending the potential of communications and technology across America, including to rural residents, schools, libraries, and health care providers. As the Chair of the Board of Directors, you have improved the administration of the universal service programs, protected the integrity of the Fund, and made efficient use of ratepayer dollars to better serve Fund recipients. Moreover, your experience as an educator, a leader, and an executive benefitted the Board and staff of USAC many times over. For two decades, you shaped the organization to help better achieve its mission and ultimately improve the everyday lives of Americans.

USAC is a better organization because of your personal contributions, and America is a more connected place because of your efforts. Thank you for your service.

Sincerely,



Ajit V. Pai  
Chairman